



These are the Rules  
of  
Clydebank Housing Association Limited

Based upon  
SFHA Charitable Model Rules (Scotland) 2013

A Registered Society registered under the Co-operative and  
Community Benefit Societies Act 2014 (registered number  
2191 RS) and the Housing (Scotland) Act 2010

**Published by  
the Scottish Federation of Housing Associations  
in co-operation with The Scottish Housing Regulator**

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## **Further guidance**

### **Further Advice**

A separate document is also available from the SFHA Rules Service, which gives guidance on the use of these rules and the options. Advice is also available from staff at The Scottish Housing Regulator.

Advice on the procedural aspects of making a Rule registration application or Rule Amendment application is also available from the SFHA Rules Service.

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## INTRODUCTION

### Name

- 1 The name of the Society shall be Clydebank Housing Association Limited (hereinafter referred to as “the Association”).

### Objects

- 2 The objects of the Association are:
- 2.1 to provide for the relief of those in need by reason of age, ill-health, disability, financial hardship or other disadvantage through the provision, construction, improvement and management of land and accommodation and the provision of care; and
- 2.2 to undertake any activity allowed under Section 24 of the Housing (Scotland) Act 2010 which is charitable both for the purposes of Section 7 of the Charities and Trustee Investment (Scotland) Act 2005 and also in relation to the application of the Taxes Acts.
- 3 The permitted activities and powers of the Association will include anything which is necessary or expedient to help the Association achieve these objects.<sup>1</sup>
- 4 The Association shall not trade for profit.
- 5 The registered office of the Association is at : 77-83 Kilbowie Road, Clydebank. G81 1BL

## MEMBERSHIP

- 6 The Members of the Association shall be those persons or organisations who hold a share in the Association and whose names are entered in the Register of Members.

### Applying for Membership

- 7.1 The Committee shall set, review and publish its membership policy for admitting new Members.<sup>2 3</sup> Subject to the provisions of Rule 7.2 the following shall be eligible to become Members:-
- 7.1.1 Tenants of the Association;
- 7.1.2 Other persons who support the objects of the Association.
- 7.1.3 Organisations sympathetic to the objects of the Association.

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<sup>1</sup> CR1

<sup>2</sup> CR26

- 7.2 If you are applying for membership you must send a completed and signed application form and the sum of one pound (which will be returned to you if the application is not approved) to the Association's registered office. Whilst it is the Association's intention to encourage membership, the Committee has absolute discretion in deciding on applications for membership and the following shall constitute grounds for refusal of an application for membership:-
- 7.2.1 Where membership would be contrary to the Association's Rules or policies;
- 7.2.2 Where a conflict of interest may exist which, even allowing for the disclosure of such an interest, may adversely affect the work of the Association;
- 7.2.3 Where the Committee considers that accepting the application would not be in the best interests of the Association.
- 7.3 Your application shall be considered by the Committee as soon as reasonably practicable after its receipt by the Association. An application for membership will not be considered by the Committee within the period of fourteen days before the date of a general meeting. The Committee has the power in its absolute discretion to accept or reject the application.
- 7.4 If the Committee approve your application, you will immediately become a Member and your name and other necessary particulars will be included in the Register of Members within seven working days. You will then be issued one share in the Association.<sup>4</sup>
- 8 You can apply for membership of the Association from the age of 16.
- 9 No Member can hold more than one share in the Association.
- 10 If you change your address, you must let the Association know by writing to the Secretary at the registered office within three months. This requirement does not apply if you are a tenant of the Association and have moved home by transferring your tenancy to another property owned and managed by the Association.

## **ENDING YOUR MEMBERSHIP**

- 11.1 Your membership of the Association will end and the Committee will cancel your share and record the ending of your membership in the Register of Members if:-
- 11.1.1 You resign your membership giving seven days notice in writing to the Secretary at the registered office.
- 11.1.2 The Committee reasonably believes that you have failed to tell the Association of a change of address as required by Rule 10 or;
- 11.1.3 For five annual general meetings in a row you have not attended, submitted apologies, exercised a postal vote or appointed a representative to attend and vote on your behalf by proxy;

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<sup>3</sup> CR27

<sup>4</sup> CR26

- 11.1.4 The Association receives a complaint about your behaviour and two-thirds of the Members voting at a special general meeting agree to end your membership. The following conditions apply to this procedure:
- 11.1.4.1 the complaint must be in writing and must relate to behaviour which could harm the interests of the Association.
  - 11.1.4.2 the Secretary must notify the Member of the complaint in writing not less than one calendar month before the meeting takes place;
  - 11.1.4.3 the notice for the special general meeting will give details of the business for which the meeting is being called;
  - 11.1.4.4 you will be called to answer the complaint at the meeting. The Members present will consider the evidence supporting the complaint and any evidence you decide to introduce;
  - 11.1.4.5 the Members can vote in person or through a representative by proxy;
  - 11.1.4.6 if you receive proper notice but do not go to the meeting without providing a good reason, the meeting will go ahead without you and the Members will be entitled to vote to end your membership.
- 11.2 If your membership is ended in accordance with Rule 11.1.4, you will immediately cease to be a Member from the date that the resolution to end your membership was passed and any further application for membership by you will need to be approved by two-thirds of the Members voting at a general meeting.

## **REPRESENTING AN ORGANISATION**

- 12.1 An organisation which is a Member is free to nominate any person it considers suitable as its representative to the Association. That person will represent all of the organisation's rights and powers at general meetings.
- 12.2 To confirm the identity of a representative, the organisation must send the Association a copy of the authorisation or appointment of an individual as a representative. This should be signed by a Director, Secretary or Authorised Signatory of the organisation which signature must be witnessed, or in the case of a local authority, by the Chief Executive, or properly authorised Officer of the local authority.
- 12.3 An organisation can change the identity of the person entitled to represent that organisation at any time by confirming the identity of the new representative in terms of Rule 12.2 and withdrawing the authority of the original representative.
- 12.4 If you are a representative in terms of Rule 12.2, of an organisation which is a Member, you cannot be a Member as an individual yourself. If you are already a Member as an individual when you start to represent an organisation which is a Member, the Association will suspend your membership as an individual, until such time as you are no longer a representative of an organisation which is a Member.

## **SHARE CAPITAL**

## Shares

- 13 The share capital of the Association will be raised by issuing one-pound shares to Members. Shares cannot be held jointly. Joint tenants of the Association may each become individual Members.
- 14 There is no interest, dividend or bonus payable on shares.

## Transferring Shares

- 15 You cannot sell your share but you can transfer it if the Committee agrees.
- 16 If you die or end your membership or have your membership ended, or you are a representative of an organisation which no longer exists, the Committee will cancel your share (except in those circumstances outlined in Rule 17.1) and the value of the share will then belong to the Association.
- 17.1 You can nominate the person to whom the Association must transfer your share in the Association when you die, as long as the person that you nominate is eligible for membership under these Rules and in terms of the Association's membership policies. On being notified of your death, the Committee shall transfer or pay the full value of your share to the person you have identified. Your nomination must be in the terms required by the [Industrial and Provident Societies Act 1965][Co-operative and Community Benefit Societies and Credit Unions Act 1965].
- 17.2 If you die or become bankrupt and your personal representative or trustee in bankruptcy seeks to claim your share, the Committee (to the extent that your personal representative or trustee in bankruptcy has right) will transfer or pay the value of your share in terms of your representative's or trustee's instructions.

## BORROWING POWERS

- 18.1 The Association can borrow money as long as the total borrowing at any time is not more than £100 million.
- 18.2 In respect of any proposed borrowing for the purposes of Rule 18.1, the amount remaining undischarged of any index-linked loan previously borrowed by the Association or any deep discounted security shall be deemed to be the amount needed to repay such borrowing in full if the pre-existing borrowing became repayable in full at the time of the proposed borrowing.
- 18.3 For the purposes of Rule 18.1 in respect of any proposed borrowing intended to be index-linked or on any deep discounted security the amount of borrowings shall be deemed to be the proceeds of such proposed borrowings that would be receivable by the Association at the time of the proposed borrowing.
- 18.4 The Association will not pay more than the market rate of interest as determined by the Committee having regard to the terms of the loan on any money borrowed.
- 18.5 The Association will not accept money on deposit.

- 18.6 The Association can lend money to an organisation which is a subsidiary of the Association within the meaning of the Companies Act 2006 or the [Friendly and Industrial and Provident Societies Act 1968] [Co-operative and Community Benefit Societies and Credit Unions Act 1968]. at a market rate of interest as determined by the Committee having regard to the terms of the loan. Where the Association is using a loan facility to on lend it must comply with the Regulatory Framework and Regulatory Guidance issued by The Scottish Housing Regulator from time to time.
- 18.7 The Association may borrow money from such lawful sources as is permitted by its Treasury Management Policy subject always to the requirement that the Association will comply with the Regulatory Framework and Regulatory Guidance issued by The Scottish Housing Regulator from time to time.<sup>5</sup>
- 18.8 Subject to the foregoing provisions the Committee can determine and change the conditions under which the Association borrows or lends money.
19. The Association shall not lend money to Members.

## **GENERAL MEETINGS<sup>6</sup>**

### **Annual General Meeting**

20. The Association will hold a general meeting known as the annual general meeting within six months of the end of each financial year of the Association. The functions of the annual general meeting are to:
- 20.1 present the Chairperson's report on the Association's activities for the previous year;
  - 20.2 present the accounts, balance sheet and auditor's report;
  - 20.3 elect Committee Members.
  - 20.4 appoint the auditor for the following year; and
  - 20.5 consider any other general business included in the notice calling the meeting.

### **Special General Meeting**

- 21.1 All general meetings other than annual general meetings are known as special general meetings. The Secretary will call a special general meeting if:
- 21.1.1 the Committee requests one; or
  - 21.1.2 At least four Members request one in writing. If there are more than 40 Members, at least one tenth of all the Members must ask for the meeting.
- 21.2 Whoever asks for the meeting must give the Secretary details of the business to be discussed at the meeting.

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<sup>5</sup> CR4

<sup>6</sup> CR28



- 21.3 If a special general meeting is requested, the Secretary must within 10 days of having received the request give all Members notice calling the meeting. The meeting must take place within 28 days of the Secretary receiving the Members' request. The Secretary should decide on a time, date and place for the meeting in consultation with the Committee or the Chairperson, but if such consultation is not practicable the Secretary can on his/her own decide the time, date and place for the meeting.
- 21.4 If the Secretary fails to call the meeting within ten days, the Committee or the Members who requested the meeting can arrange the meeting themselves.
- 21.5 A special general meeting must not discuss any business other than the business mentioned in the notice calling the meeting.

## **Notice for Meetings**

- 22.1 The Secretary will call all general meetings by written notice posted or sent by fax or email to every Member at the address, fax number or email address given in the Register of Members at least **14 days** before the date of the meeting. This notice will give details of:
- 22.1.1 the time, date and place of the meeting;
  - 22.1.2 whether the meeting is an annual or special general meeting;
  - 22.1.3 the business for which the meeting is being called.
- 22.2 The Committee may ask the Secretary to include with the letter or send separately to Members any relevant papers or accounts. If a Member does not receive notice of a meeting or papers relating to the meeting, this will not stop the meeting going ahead as planned. Each communication sent to a Member by post, addressed to his or her registered address, shall be deemed to have arrived forty eight hours after being posted. Each communication sent to a Member by fax or email shall be deemed to have arrived on the day it is sent.
- 23 The proceedings of a meeting shall not be invalidated by the inadvertent failure of the Association to send a notice calling the meeting to any Member.

## **PROCEDURE AT GENERAL MEETINGS**

- 24.1 For a meeting to take place there must be at least seven Members either present at the venue or represented at the venue by a representative approved in terms of Rule 27.1. If there are more than 70 Members, at least one-tenth must either be present or represented at the venue by a representative in terms of Rule 27.1.
- 24.2 If not enough Members are present in person or by representative within half an hour of the time the meeting was scheduled to start, the meeting shall be rescheduled to the same day the following week at the same time and at such place as may be fixed by the Chairperson of the meeting and announced at the meeting. There is no need to give notice to Members of the rescheduled meeting. If at that meeting there are not enough Members present in person or by representative at the scheduled starting time the meeting can still go ahead.

- 25 If a majority of Members present agree, the Chairperson of a meeting can adjourn the meeting. No business can be discussed at the adjourned meeting other than the business not reached or left unfinished at the original meeting. There is no need to give notice to Members of the adjourned meeting.
- 26.1 The Chairperson of the Committee will be Chairperson at all meetings of the Association. If there is no Chairperson or he/she is not present or willing to act, the Members present must elect a Member of the Committee to be Chairperson of the meeting. If no Committee Members are present, the Members present must elect a Member to be Chairperson of the meeting.
- 26.2 If the Chairperson arrives later, after the meeting has commenced, s/he will take over as Chairperson of the meeting as soon as the current agenda item is concluded.

### **Proxies/Representatives/Postal Votes**

- 27.1 To appoint a representative to vote on your behalf by proxy, you must let the Association have a properly completed document in the form shown in Appendix 1. Your representative does not need to be a Member. The document must reach the Association at least five days before the meeting at which you want to be represented.
- 27.2 If there is any doubt about whether your representative has authority to vote, the Chairperson will decide and his/her decision will be final.
- 27.3 The maximum number of proxy votes that may be cast by any one person is 10.
- 27.4 To reverse your appointment of a representative, you must let the Association have a properly completed document in the form shown in Appendix 2. The document must be presented to the Association before the meeting at which you no longer want to be represented convenes. Alternatively, if you declare yourself present before the meeting convenes, the appointment of a representative to vote on your behalf will automatically fall.
- 27.5 The Chairperson will report to the meeting the details of any documents seeking to appoint a representative received but which are not valid. If you represent an organisation, your authorisation or appointment as a representative requires to be in accordance with the terms of Rule 12.2.
- 27.6 If there is to be an election of Committee Members at an Annual General Meeting, you can vote by post. Not less than 14 days before a meeting is held at which one or more Committee Members will be elected, you will receive a ballot paper for the election. You can vote in the election by returning the ballot paper to the Secretary at least 5 days before the day of the meeting, or by bringing your ballot paper along to the meeting.

### **Voting**

- 28 If a decision of a meeting is put to the vote, the outcome will be determined by the majority of those Members voting. Voting will be by a show of hands except where a poll is requested or required. Votes cannot be taken on resolutions which conflict with any provisions of these Rules or the law.

- 29.1 Where a vote is by a show of hands every Member present in person has one vote. Where a vote is by a poll every Member present in person or who has appointed a representative has one vote. Where an appointed proxy is present, and he/she advises the Chairperson, the Chairperson shall direct that the vote is by a poll.
- 29.2 In relation to the election of Committee Members, the vote is by a poll using the ballot paper issued to the Members prior to the meeting; votes received by post in advance of the meeting will be counted in the total number of votes at the meeting.
- 30 If there is an equal number of votes for and against a resolution, or in relation to the election of Committee Members, the Chairperson will have a second and deciding vote. The Chairperson's announcement of the decision of a vote will be final and conclusive. The decision is then recorded in the minutes of the meeting. There is no need to record the number of votes for or against the decision.
- 31.1 A poll can be required before or immediately after a vote by a show of hands, if at least one-tenth of the Members present at the meeting (in person or by proxy through a representative appointed in accordance with Rule 27.1) request this.
- 31.2 A poll must take place as soon as the Chairperson has agreed to it, in line with the Chairperson's instructions. The result of the poll will stand as the decision of the meeting.

## **PROCEEDINGS AT GENERAL MEETINGS**

- 32 All speakers must direct their words to the Chairperson. All Members must remain quiet and orderly while this is happening.
- 33 You will not be allowed to speak more than once on any individual matter unless it is to explain something or ask for an explanation until every other Member has had the chance to speak. You will then have the opportunity to speak a second time on a matter but only if the Chairperson agrees. Where the Chairperson raised the matter for discussion initially, she/he shall be permitted to make a final reply on the matter.
- 34 The Chairperson will decide how long each speaker is allowed to speak, allowing equal time to each speaker.
- 35 If any point arises which is not covered in these Rules, the Chairperson will give his/her ruling. If the Chairperson's ruling is challenged by more than one person, the Chairperson will step down and those present will decide the point raised on a majority vote. If the vote is tied, the Chairperson's original ruling is carried.
- 36 Meetings must not last longer than two hours unless at least two-thirds of the Members present agree after the end of that time to continue the meeting.

## **THE COMMITTEE OF MANAGEMENT**

### **Composition of the Committee**

- 37.1 The Association shall have a Committee of Management which shall have a minimum of 7 and a maximum (including co-optees) of 15 persons. The Association shall keep up to date a register of the names of the Committee Members which shall be made available to any person at no cost. The names of Committee Members will also be published by the Association on its website, and in its annual reports and other similar documentation.<sup>7</sup>
- 37.2 The first Committee Members will be the Members who have signed the application to register the Association. The first Members and all subsequent Members who are eligible shall be Committee Members until there are more than seven Members. Once there are more than seven Members of the Association, at the end of the next annual general meeting, all of the Committee Members shall retire.
- 37.3 A person must be a Member and aged 18 or over to become a Committee Member, unless that person is a co-optee or an appointee of The Scottish Housing Regulator. A person appointed to fill a casual vacancy must also be aged 18 or over and a Member.
- 37.4 An employee of the Association, or a Close Relative of an employee, may not be a Committee Member.
- 37.5 No Committee Member may take office until they have agreed to and signed the Association's code of conduct for Committee Members.
- 37.6 The Committee shall assess annually the skills, knowledge, diversity and objectivity that it needs for its decision making and what is contributed by the Committee Members by way of annual performance reviews. The Committee must satisfy itself that any Committee Member seeking re-election to the Committee after service as a Committee Member for a continuous period in excess of 9 years can demonstrate his/her continued effectiveness as a Committee Member.
- 37.7 Each of the Committee Members shall, in exercising his/her role as a Committee Member, act in the best interests of the Association, its tenants and service users and will not place any personal or other interests ahead of his/her primary duty to the Association; and, in particular, must:-
- 37.7.1 seek, in good faith, to ensure that the Association acts in a manner which is in accordance with its objects.
  - 37.7.2 act with the care and diligence which it is reasonable to expect of a person who is managing the affairs of another person.
  - 37.7.3 in circumstances giving rise to the possibility of a conflict of interest between the Association and any other party:-
    - 37.7.3.1 put the interests of the Association before that of the other party, in taking decisions as a Committee Member;
    - 37.7.3.2 where any other duty prevents him/her from doing so, disclose the conflicting interest to the Association and refrain from participating in any discussions or decisions involving the other Committee Members with regard to the matter in question
  - 37.7.4 ensure that the Association complies with any direction, requirement, notice or duty imposed on it by the Charities and Trustee Investment (Scotland) Act 2005.

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<sup>7</sup> CR15

## Interests

- 38.1 The Committee shall set and periodically review its policy on payments and benefits. If a person is a Member, employee of the Association or serves on the Committee or any sub-committee he/she must not receive any payment or benefit unless it is permitted by the policy. In making any payment or conferring any benefit the Association shall act at all times with transparency, honesty and propriety. If the Association's policy on payments and benefits permits payment to non-executive Committee Members (or any of them) the Committee must take account of any independent guidance and good practice in fixing the amount of such payments. Any payments will be linked to specified duties to be undertaken by the relevant Committee Members and the Association will have in place a clear and robust process for assessing the performance of Committee Members in carrying out such duties. The Association must ensure that any such payments to Committee Members are disclosed in the audited accounts of the Association<sup>8</sup>
- 38.2 If a person serves on the Committee or any sub-committee he/she must declare any personal or other external interests on an annual basis in accordance with the Association's Code of Conduct for Committee Members. If while serving on the Committee that person has any conflict of interest in any contract or other matter about to be discussed at a meeting, he/she must tell the Committee. He/she will be required to leave the meeting while the matter is discussed and will not be allowed to vote on the matter or to stay in the meeting while any vote on the matter is being held. If that person is inadvertently allowed to stay in the meeting and vote on the matter, his/hervote will not be counted.<sup>9</sup>
- 38.3 If a person serves on the Committee or any sub-committee he/she must not receive any payment or benefit unless it is permitted by the Charities and Trustee Investment (Scotland) Act 2005 and as set out in the Association's policy referred to in Rule 38.1. He/she shall also comply with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 in respect of any conflict of interest that might arise.

## ELECTING COMMITTEE MEMBERS<sup>10</sup>

- 39.1 At the end of the first annual general meeting after the total membership of the Association has risen to seven or more, all Committee Members must retire. From then on at the end of every annual general meeting, at least one-third of the Committee Members or the nearest whole number thereto, must retire. Anybody appointed as a co-optee under Rule 42.1 or to fill a casual vacancy under Rule 41 and who retires for that reason, shall not count towards the one third provision. The retiring Committee Members should be selected in accordance with Rule 39.2.<sup>11</sup>
- 39.2 The retiring Committee Members should be those who have served the longest on the Committee since the date of their last election. If two or more Committee Members have served equally long and cannot agree who should retire, they must draw lots.
- 39.3 Committee Members must also retire if they have been co-opted onto the Committee under Rule 42.1 or have filled casual vacancies under Rule 41.

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<sup>8</sup> CR22

<sup>9</sup> CR24

<sup>10</sup> CR13

<sup>11</sup> CR14

- 39.4 If a Committee Member retires from the Committee in terms of Rule 39 before or on the date of the next annual general meeting, that Committee Member can stand for re-election without being nominated.
- 40.1 If, at the annual general meeting the number of Members standing for election is less than or equal to the number of vacant places, the Chairperson will declare them elected without a vote. If there are more Members standing for election than there are vacant places, those present at the general meeting or those exercising a postal vote in accordance with Rule 27.6 will elect Members onto the Committee, in accordance with Rule 29.2. Each Member present or who has appointed a representative will have one vote for each place to be filled on the Committee. A Member must not give more than one vote to any one candidate.
- 40.2 The Association will post or send by fax or email intimation of the intended date of the annual general meeting and information on the nomination procedure to each Member at the address, fax number or email address given in the Register of Members of the Association not less than 28 days before the date of the meeting. Nominations for election to the Committee must be in writing and in the form specified by the Association and must give the full name, address and occupation of the Member being nominated. A Member cannot nominate himself/herself for election to the Committee. Nominations must be signed by and include a signed statement from the Member being nominated to show that they are eligible to join the Committee in accordance with Rules 37.4 and 43, and that they are willing to be elected. Nomination forms can be obtained from the Association and must be completed fully and returned by hand or by post to the Association's registered office at least 21 days before the general meeting.
- 41 If an elected Committee Member leaves the Committee between the annual general meetings, this creates a casual vacancy and the Committee can appoint a Member to take their place on the Committee until the next annual general meeting.

## **Co-optees<sup>12</sup>**

- 42.1 The Committee can co-opt to the Committee anyone the Committee consider is suitable to become a Committee Member. Co-optees do not need to be Members, but they can only serve as co-optees on the Committee until the next annual general meeting or until removed by the Committee. A person co-opted to the Committee can also serve on any sub-committees.
- 42.2 A person appointed as a Co-optee shall undertake the role of Committee Member and accordingly will be subject to the duties and responsibilities of a Committee Member. Co-optees can take part in discussions at the Committee or any sub-committees and vote at Committee and sub-committee meetings on all matters except those which directly affect the Rules, the membership of the Association or the election of the Association's Office Bearers. Co-optees may not stand for election, nor be elected as one of the Office Bearers of the Committee.

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<sup>12</sup> CR25

- 42.3 Committee Members co-opted in this way must not make up more than one-third of the total number of the Committee or sub-committee members at any one time. The presence of co-optees at Committee Meetings will not be counted when establishing whether the minimum number of Committee Members are present to allow the meeting to take place as required by Rule 48 and the presence of co-optees will not count towards the quorum for sub-committee meetings.

## Eligibility for the Committee

- 43 A person will not be eligible to be a Committee Member and cannot be appointed or elected as such if:-
- 43.1 he/she is an undischarged bankrupt; or
  - 43.2 he/she is subject to an arrangement with his/her creditors; or
  - 43.3 in the opinion of a qualified medical doctor, he/she would be unable to attend Committee Meetings for a period of 12 months because of incapacity due to a physical or mental illness; or
  - 43.4 he/she has been convicted of an offence involving dishonesty which is not spent by virtue of the Rehabilitation of Offenders Act 1974 or an offence under the Charities and Trustee Investment (Scotland) Act 2005; or
  - 43.5 he/she is a party to any legal proceedings in any Court of Law by or against the Association; or
  - 43.6 he/she is or will be away for a period of 12 months and would be unable to attend the Committee Meetings during this time; or
  - 43.7 he/she has been removed from the Committee of another registered social landlord within the previous five years; or
  - 43.8 he/she has resigned from the Committee in the previous five years in circumstances where the resignation was submitted after the date of his/her receipt of notice of a special committee meeting convened to consider a resolution for his/her removal from the Committee in terms of Rule 44.5; or
  - 43.9 he/she has been removed from the Committee in terms of Rules 44.4 or 44.5 within the previous five years; or
  - 43.10 he/she has been removed or suspended from a position of management or control of a charity under the provisions of the Law Reform (Miscellaneous Provisions) (Scotland) Act 1990 or the Charities and Trustee Investment (Scotland) Act 2005; or
  - 43.11 he/she has been removed from the office of charity trustee or trustee for a charity by an order made by the Charity Commissioners for England and Wales or by Her Majesty's High Court of Justice in England on the grounds of any misconduct in the administration of the charity for which he/she were responsible or to which he/she were privy, or which his/her conduct contributed to or facilitated; or
  - 43.12 a disqualification order or disqualification undertaking has been made against that person under the Company Directors' Disqualification Act 1986 or the Company Directors Disqualification (Northern Ireland) Order 2002 (which relate to the power of a Court to prevent someone from being a director, liquidator or administrator of a company or a receiver or manager of company property or being involved in the promotion, formation or management of a company); or

- 43.13 at an annual general meeting, he/she has served as a Committee Member for a continuous period in excess of nine years and the Committee has not resolved to permit him/her to stand again or otherwise be nominated for re-election; or
- 43.14 he/she is the spouse, partner, child (including adopted child or step child), parent, parent-in-law, grandparent, grandchild or sibling of a Committee Member or of a governing body member of any other organisation in the Group, or of a temporary or permanent staff member of the Association or of any other organisation in the Group.

44 A Committee Member will cease to be a Committee Member if:<sup>13</sup>

- 44.1 he/she resigns his/her position as a Committee Member in writing; or
- 44.2 he/she ceases to be a Member unless he/she is a co-optee in terms of Rule 42.1 or an appointee of The Scottish Housing Regulator; or
- 44.3 he/she misses four Management Committee meetings in a row without special leave of absence previously being granted by the Committee either at his/her request or by exercise of the Committee's discretion; or
- 44.4 the majority of Members voting at a general meeting decide this. (The Members at the meeting may then elect someone to take his/her place. If a replacement is not elected at the meeting, the Committee may appoint a Committee Member in terms of Rule 41); or.
- 44.5 the majority of those remaining Committee Members present and voting at a special meeting of the Committee convened for the purpose decide to remove him/her as a Committee Member. The resolution to remove him/her as a Committee Member must relate to one of the following issues:
  - 44.5.1 failure to perform to the published standards laid down by the Scottish Federation of Housing Associations and/or The Scottish Housing Regulator adopted and operated by the Association;
  - 44.5.2 failure to sign or failure to comply with the Association's Code of Conduct for Committee Members; or<sup>14</sup>
  - 44.5.3 a breach of the Association's Rules, standing orders or other policy requirements;
- 44.6 he/she becomes ineligible as a Committee Member in terms of Rule 43; or
- 44.7 he/she is a co-optee whose period of office is ended in accordance with Rules 39.1 or 42.2; or
- 44.8 he/she is a Committee Member retiring in accordance with Rule 39.1.

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<sup>13</sup> CR13  
<sup>14</sup> CR18



## POWERS OF THE COMMITTEE OF MANAGEMENT

- 45 The Committee is responsible for directing the affairs of the Association and its business and may do anything lawful which is necessary or expedient to achieve the objects of the Association. The Committee is not permitted to exercise any powers which are reserved to the Association in general meetings either by these Rules or by statute. The Committee is responsible for the leadership strategic direction and control of the Association with the aim of achieving good outcomes for its tenants and other service users in accordance with Regulatory Standards and Guidance issued by The Scottish Housing Regulator from time to time.
- 46 The Committee acts in the name of the Association in everything it does. A third party acting in good faith and without prior notice does not need to check if the powers of the Committee have been restricted, unless they are already aware that such a restriction may exist.
- 47 Amongst its most important powers, the Committee can:-
- 47.1 buy, sell, build upon, lease or exchange any land and accept responsibility for any related contracts and expenses.
  - 47.2 agree the terms of engagement and remuneration of anyone employed in connection with the business of the Association and act as employer for anyone employed by the Association.
  - 47.3 grant heritable securities over land owned by the Association and floating charges over all or any part of property and assets both present and in future owned by the Association. This includes accepting responsibility for any related expenses.
  - 47.4 decide, monitor and vary the terms and conditions under which property owned by the Association is to be let, managed, used or disposed of.
  - 47.5 appoint and remove solicitors, surveyors, consultants, managing agents and employees, as required by the Association's business.
  - 47.6 refund any necessary expenses as are wholly necessary incurred by Committee Members and sub committee members in connection with their duties.
  - 47.7 compromise, settle, conduct, enforce or resist either in a Court of Law or by arbitration any suit, debt, liability or claim by or against the Association.
  - 47.8 accept donations in support of the activities of the Association.<sup>15</sup>

## COMMITTEE PROCEDURE<sup>16</sup>

- 48 It is up to the Committee to decide when and where to hold its ordinary meetings, but it must meet at least six times a year. There must be at least four Committee Members present for the meeting to take place.

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<sup>15</sup> CR16

<sup>16</sup> CR20

- 49 The Committee will continue to act while it has vacancies for Members. However, if at any time the number of Committee Members falls below seven, the Committee can continue to act only for another two months. If at the end of that period the Committee has not found new Members to bring the number of Committee Members up to seven, the only power it will have is to act to bring the number of Committee Members up to seven.<sup>17</sup>
- 50 Committee Members must be sent written notice of Committee meetings posted, or delivered, by hand or sent by fax or email to the last such address for such communications given to the Secretary at least seven days before the date of the meeting. The accidental failure to give notice to a Committee Member or the failure of the Committee Member to receive such notice shall not invalidate the proceeding of the relevant meeting.
51. Meetings of the Committee can take place in any manner which permits those attending to hear and comment on the proceedings.
- 52 All speakers must direct their words to the Chairperson. All Committee Members must remain quiet and maintain order while this is happening. The Chairperson will decide who can speak and for how long.
- 53 If any point arises which is not covered in these Rules, the Chairperson will give his/her ruling which will be final.
- 54 All acts done in good faith as a result of a Committee Meeting or sub-committee meeting will be valid even if it is discovered afterwards that a Committee Member was not entitled to be on the Committee.
- 55 A written resolution signed by not fewer than three quarters of the Committee Members or three quarters of the members of a sub-committee will be as valid as if it had been passed at a Committee Meeting or sub-committee meeting duly called and constituted.

## **Special Committee Meetings**

- 56.1 The Chairperson or two Committee Members can request a special meeting of the Committee by writing to the Secretary with details of the business to be discussed. The Secretary will send a copy of the request to all Committee Members within three working days of receiving it. The meeting will take place at a place mutually convenient for the majority of Committee Members, normally the usual place where Committee Meetings are held, between 10 and 14 days after the Secretary receives the request.
- 56.2 No other business may be discussed at the meeting other than the business for which the meeting has been called.
- 56.3 If the Secretary does not call the special meeting as set out above, the Chairperson or the Committee Members who request the meeting can call the meeting. In this case, they must write to all Committee Members at least seven days before the date of the meeting.
- 57 If a Committee Member does not receive notice of the meeting, this will not prevent the meeting going ahead.

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<sup>17</sup> CR21

## Sub-committees

- 58.1 The Committee can delegate its powers to sub-committees or to staff or to Office Bearers. The Committee will establish the terms of reference for such delegation, which will be set down in writing and communicated to the recipient of the delegated powers. Such delegation will be set out down in writing in standing orders, schemes of delegated authority or other appropriate documentation. In the case of a sub-committee such delegation shall include the purposes of the sub-committee, its composition and quorum for meetings. A minimum number of members for a sub-committee shall be three. There must be at least two-thirds of the members of a sub-committee present for the meeting to take place. The Committee shall be responsible for the on-going monitoring and evaluation of the use of delegated powers.<sup>18</sup>
- 58.2 The meetings and procedures of sub-committees or otherwise must comply with the relevant terms of reference.
- 58.3 Any decision made by sub-committee must be reported to the next Committee Meeting.
- 58.4 The Committee can establish and delegate powers to sub committees, designated as Area Committees, to take decisions relating to the management and maintenance of properties within a particular geographical area. The Committee will determine the membership and delegated responsibility of an Area Committee in its terms of reference. An Area Committee shall exercise such delegated powers notwithstanding the provisions of Rules 42.1 and 42.3 which provisions shall not apply to Area Committees.

## THE SECRETARY AND OFFICE BEARERS<sup>19</sup>

- 59.1 The Association must have a Secretary, a Chairperson and any other Office Bearers the Committee considers necessary. The Office Bearers, except for the Secretary, must be elected Committee Members and cannot be co-optees. The Secretary may be an employee. The Committee will appoint these Office Bearers. If the Secretary cannot carry out his/her duties, the Committee, or in an emergency the Chairperson, can ask another Office Bearer or employee to carry out the Secretary's duties until the Secretary returns.
- 59.2 The Secretary and the other Office Bearers will be controlled, supervised and instructed by the Committee.
- 59.3 The Secretary's duties include the following (these duties can be delegated to an appropriate employee with the Secretary assuming responsibility for ensuring that they are covered out in an effective manner):
- 59.3.1 calling and going to all meetings of the Association and all the Committee Meetings;
  - 59.3.2 keeping the minutes for all meetings of the Association and Committee;
  - 59.3.3 sending out letters, notices calling meetings and relevant documents to Members before a meeting;
  - 59.3.4 preparing and sending all the necessary reports to the Financial Services Authority and The Scottish Housing Regulator;

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<sup>18</sup> CR17

<sup>19</sup> CR17

- 59.3.5 ensuring compliance with these Rules;
  - 59.3.6 keeping the Register of Members and other registers required under these Rules; and
  - 59.3.7 supervision of the Association's seal.
- 59.4 The Secretary must produce or give up all the Association's books, registers, documents and property whenever requested by a resolution of the Committee, or of a general meeting.
- 59.5 At its first meeting after registration of the Association, the Committee will elect the Chairperson of the Association. Thereafter a Chairperson will be appointed on an annual basis at the next scheduled Committee Meeting held after each annual general meeting.<sup>20</sup>

### **Role of the Chair**

The Chairperson is responsible for the leadership of the Committee and ensuring its effectiveness in all aspects of the Committee's role and to ensure that the Committee properly discharges its responsibilities as required by law, the Rules and the standing orders of the Association. The Chairperson will be delegated such powers as is required to allow the Chairperson to properly discharge the responsibilities of the office. Among the responsibilities of the Chairperson are:-

- 59.5.1 to ensure the Committee works effectively with the senior staff;
- 59.5.2 to maintain an overview of business of the Association
- 59.5.3 to finalise the Agenda for each meeting;
- 59.5.4 to ensure efficient management of meetings;
- 59.5.5 to approve minutes and ensure decisions and actions arising from meetings are implemented;
- 59.5.6 to ensure that the standing orders, code of conduct for Committee Members and other relevant policies and procedures affecting the governance of the Association are complied with;
- 59.5.7 to ensure that, where necessary, decisions are made under delegated authority for the effective operation of the Association between meetings;
- 59.5.8 to ensure that the Committee monitors the use of delegated powers;
- 59.5.9 to ensure that the Committee receives professional advice when it is needed;
- 59.5.10 to represent the Association at external events from time to time;
- 59.5.11 to undertake appraisal of the performance of Committee Members, and to ensure that the senior staff officer's appraisal is carried out in accordance with the agreed policies and procedures of the Association; and

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<sup>20</sup> CR23

59.5.10 to oversee the training requirements of Committee Members, and the recruitment and induction of new Committee Members.

- 59.6 The Chairperson must be elected from the Committee Members (excluding co-optees) and must be prepared to act as Chairperson until the end of the next annual general meeting (unless s/he resigns the post). The Chairperson can only be required to resign if a majority of the remaining Committee Members present at a special meeting agree to this.
- 59.7 If the Chairperson is not present at a Committee meeting or is not willing to act, the Committee Members present will elect another Committee Member to be Chairperson for the Committee Meeting. If the Chairperson arrives at the meeting late, s/he will take over as Chairperson of the Committee meeting as soon as the current agenda item is concluded.
- 59.8 If the votes of the Committee Members are divided equally for and against an issue, the Chairperson will have a second and deciding vote.
- 59.9 The Chairperson can resign his/her office in writing to the Secretary and must resign if s/he leaves the Committee or is prevented from standing, for or being elected to the Committee under Rule 43. The Committee will then elect another Committee Member as Chairperson.
- 59.10 The Chairperson can be re-elected but must not hold office continuously for more than five years.

## **FINANCIAL GUARANTEES FOR OFFICERS**

- 60.1 The Committee shall take out fidelity guarantee insurance to cover all Office Bearers and employees who receive or are responsible for the Association's money, or, these office bearers and employees must be covered by a bond as set out in [Schedule 4 of the Industrial and Provident Societies Act 1965][Co-operative and Community Benefit Societies and Credit Unions Act 1965], or a guarantee under which they promise to account for and repay money due to the Association accurately.
- 60.2 The Committee shall have the power to purchase and maintain indemnity insurance for, or for the benefit of, persons who are, or were at any time, Committee Members, officers or employees of the Association. A Committee Member may form part of a quorum and vote at a meeting where such insurance is under consideration notwithstanding the terms of Rules 38.1 and 38.2.
- 61 Office Bearers and employees will not be responsible for the Association's loss while they are carrying out their duties unless there has been gross negligence or dishonesty. If an Office Bearer or employee is dishonest, the Association will try to recover any loss that it has suffered and may alert the police or other relevant authority.

## **THE COMMITTEE'S MINUTES, SEAL, REGISTERS AND BOOKS**

### **Minutes**

- 62 Minutes of every general meeting, Committee Meeting and sub-committee meeting must be kept. Those minutes must be presented at the next appropriate meeting and if accepted as a true record, signed by the Chairperson of the meeting at which they are presented. All minutes signed by the Chairperson of the meeting shall be conclusive evidence that the minutes are a true record of the proceedings at the relevant meeting.

### **Execution of Documents and Seal**

- 63 The Association shall execute deeds and documents in accordance with the provisions of the Requirements of Writing (Scotland) Act 1995 and record the execution in the register. The use of a common seal is not required. The Association may have a seal which the Secretary must keep in a secure place unless the Committee decides that someone else should look after it. The seal must only be used if the Committee decides this. When the seal is used, the deed or document must be signed by the Secretary of the Association and two Members of the Committee and recorded in a register.

### **Registers**

- 64 The Association must keep at its registered office a Register containing:
- 64.1 the names and addresses of the Members and where provided for the purposes of electronic communication, fax numbers and e-mail addresses;
  - 64.2 a statement of the share held by each Member and the amount each Member paid for it;
  - 64.3 the date each person was entered in the Register as a Member and the date at which any person ceased to be a Member of the Association;
  - 64.4 a statement of other property in the Association, whether in loans or loan stock held by each Member; and
  - 64.5 the names and addresses of the Office Bearers of the Association, their positions and the dates they took and left office.
- 65.1 The Association must also keep at its registered office:
- 65.1.1 a second copy of the Register showing the same details as above but not the statements of shares and property. This second register must be used to confirm the information recorded in the main Register.
  - 65.1.2 a register of loans and to whom they are made.
  - 65.1.3 a register showing details of all loans and charges on the Association's land.
- 65.2 The inclusion or omission of the name of any person from the original Register of Members shall, in the absence of evidence to the contrary, be conclusive that the person is or is not a Member of the Association.

## Registered Name

- 66 The registered name of the Association must be clearly shown on the outside of every office or place where the Association's business is carried out. The name must also be engraved clearly on the Association's seal and printed on all its business letters, notices, adverts, official publications, website and legal and financial documents.

## Documentation

- 67 The Association's books of account, registers, securities and other documents must be kept at the registered office or any other place the Committee decides is secure.
- 68 At the last Committee Meeting before the annual general meeting, the Secretary must confirm in writing to the Committee that Rules 62 to 67 have been followed or, if they have not been followed, the reasons for this. The Secretary's confirmation or report must be recorded in the minutes of the Committee Meeting.

## ACCOUNTS<sup>21</sup>

- 69 The Association must keep proper books of accounts to cover its income, expenditure transactions and its assets, liabilities and reserves in line with sections 1 and 2 of the [Friendly and Industrial and Provident Societies Act 1968] [Co-operative and Community Benefit Societies and Credit Unions Act 1968]. It must also set up and maintain a suitable system for controlling its books of accounts, its cash and its receipts and invoices.
- 70 The Committee must send the Association's accounts and balance sheet to the Association's auditor. The auditor must then report to the Association on the accounts it has examined. In doing this, the auditor must follow the conditions set out in Section 9 of the [Friendly and Industrial and Provident Societies Act 1968] [Co-operative and Community Benefit Societies and Credit Unions Act 1968] and paragraphs 69 (1) and (2) of Part 6 of the Housing (Scotland) Act 2010.
- 71 The Association must provide The Scottish Housing Regulator and the Financial Services Authority with a copy of its accounts and the auditor's report within six months of the end of the period to which they relate.

## THE AUDITOR<sup>22</sup>

- 72.1 Each year the Association must appoint, at a general meeting of the Association, a qualified auditor to audit the Association's accounts and balance sheet. In this Rule "qualified auditor" means someone who is a qualified auditor under Section 7 of the [Friendly and Industrial and Provident Societies Act 1968] [Co-operative and Community Benefit Societies and Credit Unions Act 1968].
- 72.2 None of the following can act as auditor to the Association:-

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<sup>21</sup> CR3

<sup>22</sup> CR3

- 72.2.1 a Committee Member or employee of the Association;
- 72.2.2 a person who is a partner of, or an employee or employer of a Committee Member or employee of the Association;
- 72.2.3 an organisation which is a Member of the Association.

73 The Association must appoint an auditor within three months of being registered by the Financial Services Authority. The Committee will appoint the auditor unless there is a meeting of the Association within that time. The Committee may appoint an auditor to fill in a casual vacancy occurring between general meetings of the Association. The Committee shall take such steps as it considers necessary to ensure the continuing independence of the Association's auditor including the periodic review of the need for audit rotation. The Association must send a copy of its accounts and the auditor's report to The Scottish Housing Regulator within six months of the end of the period to which they relate.

74.1 An auditor appointed to act for the Association one year will be re-appointed for the following year unless:-

- 74.1.1 a decision has been made at a general meeting to appoint someone else or specifically not to appoint them again; or
- 74.1.2 they have been given the Association notice in writing that they do not want to be re-appointed; or
- 74.1.3 they are not a qualified Auditor or are excluded under Rule 72.2; or
- 74.1.4 they are no longer capable of acting as Auditor to the Association; or
- 74.1.5 notice to appoint another Auditor has been given.

74.2 To prevent an auditor being re-appointed or to appoint another person as auditor, not less than 28 days notice must be given to the Association that the matter requires to be discussed at the next meeting of the Association.

74.3 The Association shall give notice to the auditor who is to be asked to step down that the matter will be discussed at the next meeting of the Association. If possible the Association will also give proper notice of this matter to you but if this is not possible, the Association can give you notice by advertising in the local newspaper at least 14 days before the meeting.

74.4 The retiring Auditor may make representations to the Association or give notice that he intends to make representations at the meeting and the Association must tell you of any representations made by the Auditor under Section 6(7) of the [Friendly and Industrial and Provident Societies Act 1968] [Co-operative and Community Benefit Societies and Credit Unions Act 1968].

## **ANNUAL RETURNS AND BALANCE SHEET**

75.1 Every year, within the time allowed by the law, the Secretary shall send to the Financial Services Authority the annual return in the form required by the Financial Services Authority.

75.2 The Secretary must also send:

- 75.2.1 a copy of the auditor's report on the Association's accounts for the period covered by the return; and



75.2.2 a copy of each balance sheet made during that period and of the auditor's report on that balance sheet.

76 The Association must provide a free copy of the latest annual return and auditor's reports to Members or people with a financial interest in the Association.

77 The Association must always keep a copy of the latest balance sheet and auditor's report publicly displayed at its registered office.

78 The Association must comply with the requests of The Scottish Housing Regulator for annual returns.

## **SURPLUSES AND DONATIONS**

79.1 The Association must not distribute its surpluses to Members.

79.2 The Committee shall set and review periodically its policy for the donation of funds to charities. Such donations must further the objects of the Association and the Committee shall report to the Members on such donations.

## **INVESTMENTS**

80 The Association's funds may be invested by the Committee in such manner as is permitted by its Investment Policy subject always to the requirement that the Association will comply with the Regulatory Framework and Regulatory Guidance issued by The Scottish Housing Regulator from time to time.<sup>23</sup>

## **INSPECTING THE BOOKS**

81 Any Member or person having a financial interest in the Association can inspect their own account. They may also inspect the second copy of the Register of Members which shall be made available to them for inspection within 7 days of the request of a Member or eligible person. The books must be available for inspection at the place they are kept at all reasonable hours. The Committee may set conditions for inspecting the books. The Association will also maintain a register of the names of those Members who have given consent for this purpose which shall be made available for inspection within 7 days of the request of any person.

## **DISPUTES**

82 Every dispute on a matter covered by these Rules between the Association or the Committee Members and:-

82.1 a Member; or

82.2 a person aggrieved who has ceased to be a Member within the previous six months; or

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<sup>23</sup> CR4

82.3 any other person shall be dealt with by the Association's Complaints Policy as published by the Association from time to time

shall be dealt with by the Sheriff in the Sheriffdom in which the Association's registered office is located.<sup>24</sup>

## **STATUTORY APPLICATIONS TO THE FINANCIAL SERVICES AUTHORITY**

- 83 Any 10 Members of the Association who have been Members for at least the 12 previous months can apply to the Financial Services Authority to appoint an accountant or actuary to inspect and report on the Association's books on payment to the Financial Services Authority of the costs required.
- 84.1 One-tenth of Members can apply to the Financial Services Authority to:
- 84.1.1 appoint an inspector to examine and report on the affairs of the Association;
  - or
  - 84.1.2 call a special general meeting of the Association.
- 84.2 If there are more than 1000 Members in the Association, only 100 Members need to apply to the Financial Services Authority in terms of Rule 84.1.

## **COPIES OF RULES**

- 85 The Secretary must provide a copy of the Rules of the Association to every new Member; and to anyone who asks who pays such reasonable sum determined by the Committee as permitted by law.

## **CLOSING DOWN THE ASSOCIATION**

- 86.1 The Association can be dissolved in either of the following ways:
- 86.1.1 by an order or resolution to wind up the Association as set out in the Insolvency Act 1986 and/or Section 105 of the Housing (Scotland) Act 2010;
  - or
  - 86.1.2 if three-quarters of the Members sign an Instrument of Dissolution in the form set out in treasury regulations.
- 86.2 The prior approval of the Office of the Scottish Charity Regulator is required before the Association can be dissolved. The Association must submit its application for approval to the Office of the Scottish Charity Regulator not less than 42 days before the date on which the Association intends to dissolve.

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<sup>24</sup> CR5

- 87 If any property remains after the Association has paid its debts, this property will be transferred to such other charitable registered social landlord as determined by The Scottish Housing Regulator.<sup>25</sup>

## **CHANGING THE RULES**

- 88.1 Any of these Rules can be changed or deleted and new Rules can be introduced if:
- 88.1.1 three-quarters of the votes at a special general meeting are in favour of the change(s); and
  - 88.1.2 The Scottish Housing Regulator has approved the change(s).
- 88.2 Where an amendment of these Rules affects the purposes of the Association the prior approval of the Office of the Scottish Charity Regulator is required. The Association must submit its application for approval to the Office of the Scottish Charity Regulator not less than 42 days before the date on which the Association intends to amend its purposes. Any other amendment of these Rules requires to be notified to them within three months of the change having been made.
- 88.3 The Association must apply to the Financial Services Authority to register every rule change as set out in treasury regulations. Each Member must receive a copy of the change. No change is valid until it has been registered by the Financial Services Authority.
- 88.4 The Association can change its name if:
- 88.4.1 three-quarters of the votes at a special general meeting are in favour of the change; and
  - 88.4.2 the Financial Services Authority approves the change in writing.
  - 88.4.3 the Office of the Scottish Charity Regulator has given its prior approval. The Association must submit its application for approval to the Office of the Scottish Charity Regulator not less than 42 days before the date on which the Association intends to change its name.
- 88.5 If the Association changes its name in terms of Rule 88.4 it must inform The Scottish Housing Regulator in writing within 14 days.
- 88.6 The Association can change its registered office but must:
- 88.6.1 notify The Scottish Housing Regulator and the Financial Services Authority of the change in registered office within seven working days of the decision having been made; and
  - 88.6.2 notify the Office of the Scottish Charity Regulator within three months of the change having been made.

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<sup>25</sup> CR7

## INTERPRETING THESE RULES

89.1 In these Rules, the following words and phrases have the meanings given below:

- 89.1.1 "A person claiming through a Member":- includes an heir executor assignee or nominee. This heading would be used in connection with disputes about the transfer of a Member's share after his death. It would also cover executors of a former Member
- 89.1.2 "Association" means the registered social landlord referred to in Rule 1 whose Rules these are.
- 89.1.3 "Chairperson" means the Chairperson of the Association referred to in Rule 59.1.
- 89.1.4 "Close Relative" means a person if (a) he or she is the spouse or he or she cohabits with that person (whether the same or different sexes), or (b) he or she is that person's parent, grandparent, child, stepchild, grandchild, brother or sister.
- 89.1.5 "Committee" means the Committee of Management referred to in Rule 37.1.
- 89.1.6 "Committee Meeting" means a meeting of the Committee.
- 89.1.7 "Committee Member" means a member of the Committee.
- 89.1.8 "Financial Services Authority" means the body set up under the Financial Markets Act 2000 to register [Industrial and Provident Societies under the Industrial and Provident Societies Act 1965] [Co-operative and Community Benefit Societies and Credit Unions Act 1965] or its successor body.
- 89.1.9 "Group" means the Association and any organisation which is its parent, its subsidiary or is a subsidiary of its parent.
- 89.1.10 "Meeting" means a general meeting of the Association, whether special, general or annual referred to in Rules 20-23.
- 89.1.11 "Member" means a member of the Association whose name is entered in the Register of Members.
- 89.1.12 "Office Bearer" means the Chairperson, Secretary, and such other Officer Bearer appointed under Rule 59.1.
- 89.1.13 "Office of the Scottish Charity Regulator" means the body set up under the Charities and Trustee Investment (Scotland) Act 2005 to regulate charities in Scotland.
- 89.1.14 "organisation" means a legal body which exists separately and distinctly from its members and includes companies, building societies, [industrial and provident societies][community benefit societies], local authorities and so on and also for the purposes of these Rules includes unincorporated organisation such as social clubs, branches of political parties or trade unions and other voluntary bodies.
- 89.1.15 "property" includes everything which can be passed on by inheritance (including loans, certificates, books and papers).
- 89.1.16 References to a statute or section of statute also cover amendments to that statute.
- 89.1.17 "Register of Members" means the register of members referred to in Rule 64.
- 89.1.18 "Rules" means the registered Rules of the Association.
- 89.1.19 "The Scottish Housing Regulator" means The Scottish Housing Regulator as established pursuant to Section 1 of the Housing (Scotland) Act 2010.
- 89.1.20 "Secretary" means the Office Bearer appointed by the Committee to be the Secretary of the Association or anyone authorised by the Committee to stand in for the Secretary.

89.1.21 Words in the singular also include the plural. Words in the plural also include the singular.

89.1.22 "You" means a Member, prospective Member or applicant for membership of the Association.

89.2 In the event of Sterling joining the Euro any sums of money referred to in Sterling in these Rules shall be redenominated into Euros at the rate of exchange applying for such redenomination as at the date of joining the Euro.

**Signed:** \_\_\_\_\_ (Governing Board Member)

**Signed:** \_\_\_\_\_ (Governing Board Member)

**Signed:** \_\_\_\_\_ (Governing Board Member)

**Signed:** \_\_\_\_\_ (Secretary)

# APPENDIX 1

## PROXY FORM

You must use the wording shown below to appoint a representative to vote at a meeting for you. Please see Rule 27.1 for more details.

I (insert name) am a member of (insert name) \_\_\_\_\_ Limited.

My address is: (please insert).

I hereby appoint (insert name) who lives at (insert address) to be my representative and vote for me at the Association's meeting on (insert date) and any other dates that meeting continue on.

Your name \_\_\_\_\_

Your signature \_\_\_\_\_

Date \_\_\_\_\_

## APPENDIX 2

### CANCELLATION OF PROXY

You must use the wording shown below to reverse your application to send a representative to vote at a meeting for you. Please see Rule 27.4 for more details.

I (insert name) am a member of (insert name) \_\_\_\_\_ Limited.

My address is: (please insert).

I hereby revoke the appointment of (insert name) as my representative to vote for me at the Association's meeting on (insert date) made by me on the (insert date).

I no longer authorise the person referred to above to represent me at the meeting referred to above.

Your name \_\_\_\_\_

Your signature \_\_\_\_\_

# APPENDIX 3 – N/A

## Introduction

Appendix 3 highlights changes which are required to the standard charitable model to implement model rules for non-charitable associations, community based associations, fully mutual co-operatives and model co-operatives. The changes to the text of the standard charitable model are set out in the appendix but where such changes are being implemented this may require further renumbering of clauses and changes to cross referencing of clauses.

### 1. NON - CHARITABLE

- (a) Delete the existing Rule 2.1 and replace with:  
“2.1 To provide, construct, improve and manage housing and hostels”
- (b) Delete the existing Rule 2.2 and replace with:  
“2.2 To undertake activity allowed under Section 24 of the Housing (Scotland) Act 2010.”
- (c) Delete Rule 37.7.4
- (d) Delete Rule 38.3.
- (e) Delete from existing Rule 43.4 “or an offence under...Act 2005.”
- (f) At the end of the first sentence of Rule 79.2 insert the following:  
“...or other voluntary groups”
- (g) Delete Rule 86.2
- (h) In Rule 87 delete the word “charitable”
- (i) Delete Rule 88.2
- (j) Delete Rule 88.4.3
- (k) Delete 88.6 and replace with  
88.6 The Association can change its registered office but must notify The Scottish Housing Regulator and the Financial Services Authority of the change in registered office within seven working days of the decision having been made.
- (l) Delete 89.1.12.

### 2. COMMUNITY BASED ASSOCIATION

- (a) Add to Rule 2:-



“2.3 We will operate in the geographical area of...”

- (b) Add the following wording to Rule 6:-

“Members must live within the area in which the Association operates, as set out in Rule 2.3. This does not apply to an organisation which is a Member.”

- (c) Add to the end of the first sentence of Rule 7.2:-

“and you must live within the area in which we operate (except for an organisation which is a Member).”

- (d) Add to end of Rule 11.1.2, after the word “or”

“your main home is no longer located in the area within which we operate as set out in Rule 2.3 or”

### **3 FULLY MUTUAL CO-OPERATIVE MODEL**

- (a) Delete Rules 2.1 and 2.2 and substitute the following:-

“2.1 to provide, construct, improve and manage;

2.1.1 houses for occupation by Members.

2.1.2 hostels.

2.2 to undertake any additional purposes or objects permitted under Section 24 of the Housing (Scotland) Act 2010”

- (b) Delete from existing Rule 6 the words “or organisation”

- (c) Add to end of existing Rule 6:-

“You are only eligible to apply for membership of the Association if you are a tenant occupying housing or accommodation provided by the Association under the terms of a Tenancy Agreement granted by the Association, or, where the Association admits prospective tenants into membership, if you are a prospective tenant. If the Association determines to admit prospective tenants into membership prospective tenants will be those persons fulfilling the relevant criteria determined by the Committee and whose names are entered in the register of prospective tenants. Any Tenancy Agreement granted by the Association to you will not give you any right to purchase the house or accommodation. You can apply to the Association to dispose of, transfer or assign your Tenancy Agreement but this will be possible only if the Association consents in writing.”

- (d) Add to Rule 7.2 after the words “If you are applying for membership”-

“you must be a tenant of the Association or a prospective tenant and”.

(e) Delete from existing Rule 7.3 the words “An application for membership will not be considered by the Committee within the period of fourteen days before the date of a general meeting.”

(f) Add new Rule 7.5:-

“7.5 You may at any time, with the approval of the Committee, become a joint Member together with another person admitted by the Committee to joint membership and the share issued to you as a Member shall be converted to a joint share in both your names. The Register of Members shall be amended accordingly and your name shall stand first in the Register of Members as between you and the other person. The joint Member whose name appears first in the Register of Members is solely entitled to exercise the rights of membership granted by these Rules. Joint Members must become joint tenants under the Tenancy Agreement. If you are a joint tenant of the Association you may become an individual Member of the Association if you wish, with the approval of the Committee.”

(g) Add new Rule 7.6:-

“7.6 Two or more persons may apply for joint membership. You must send an application form and One Pound (which will be returned to you if the application is not approved) to the Secretary at the registered office. The Committee will consider your application as soon as reasonably practicable after its receipt by the Association

If your application is approved, each of your names shall be entered into the Register of Members as joint Members and one share of the Association shall be issued to you. Your names shall be entered in the Register of Members and shall appear on the Share Certificate in the order that they appeared on your application form. As joint Members, you must sign a Tenancy Agreement for a house provided by the Association. You must each sign the Tenancy Agreement and occupy the house within one month of being requested to do so by the Association. The joint Member whose name appears first in the Register of Members is solely entitled to exercise the rights of membership granted by these Rules. Joint Members must become joint tenants under the Tenancy Agreement. If you are a joint tenant of the Association you may become an individual Member of the Association if you wish, with the approval of the Committee.”

(h) Delete Rule 10

(i) Delete Rule 11.1.1 and replace with

“11.1.1 You resign your membership by giving the Secretary one month’s notice in writing at the registered office provided that you give up your Tenancy Agreement at the same time.”

(j) Delete Rules 11.1.2 and 11.1.3 and insert the following:

“11.1.2 you have ceased to occupy the house provided by the Association under the Tenancy Agreement; or

11.1.3 Your Tenancy Agreement ends or is ended; or

11.1.4 you are a prospective tenant and you have notified the Association in writing that you no longer require accommodation to be provided by the Association or you have refused to enter into a Tenancy Agreement which the Association has offered to you; or

11.1.5 you have died. “

11.1.6 you fail to sign a Tenancy Agreement as required by Rule 6.

(k) Insert new Rule 11.3 as follows

“11.3. Your joint membership shall end and the Association will cancel your share, the value of which will then belong to the Association with effect from the date of a Committee resolution to that effect, and the Register of Members will be amended accordingly if:-

11.3.1 you fail to sign a Tenancy Agreement as required by Rules 7.5 and 7.6; or

11.3.2 your Tenancy Agreement ends or is ended; or

11.3.3 you cease to occupy the house provided by the Association under the Tenancy Agreement”

(l) Insert new Rule 11.4 as follows

“11.4 If one of you ceases to occupy the house provided by the Association under the Tenancy Agreement or dies your interest in the membership share and the Tenancy Agreement shall belong to the remaining joint Member who will then become an individual Member. The joint share shall be changed to a share in the sole name of the remaining Member and the Register of Members shall be amended accordingly.”

(m) Add new Rule 11.5 as follows:-

“11.5 If your Tenancy Agreement ends or is ended, you will cease to be a Member seven days after the Tenancy Agreement comes to an end unless within those seven days you enter into a new Tenancy Agreement with us.”

(n) Add new Rule 11.6 as follows:-

“11.6 If you notify the Association in writing that you no longer need the house provided by the Association, your name will be removed from the register of prospective tenants.”

(o) Delete Rules 12.1, 12.2, 12.3, 12.4, 15, 17.1 and 17.2

(p) Amend Rule 13 by deleting the words "shares cannot be held jointly"

(q) Amend Rule 16 by deleting the words:

“or you are a representative of an organisation which no longer exists” and  
“except in those circumstances outlined in Rule 17.1”

(r) Delete the last sentence from Rule 27.5

(s) Add new Rule 64.6 as follows:-

“64.6 the names and addresses of prospective tenants and the date on which each person was accepted in the register of prospective tenants and the date at which any person withdrew their interest in becoming a tenant, or the date at which any person became a tenant”

(t) Delete Rule 72.2.3

(u) Delete Rule 89.1.1

#### **4 MODEL CO-OP**

(a) Delete Rule 2.1 and substitute the following:-

“2.1 to provide, construct, improve and manage:-

2.1.1. houses for occupation by Members of the Association

2.1.2 hostels.

2.2 to carry on any additional purposes or objects permitted under Section 24 of the Housing (Scotland) Act 2010”

# APPENDIX 4

## Introduction

Appendix 4 highlights further options which are permitted in terms of the Regulatory Standards of Governance and Financial Management and Constitutional Requirements for Registered Social Landlords set out by The Scottish Housing Regulator as at the date of publication of these Model Rules. The changes to the text of the standard charitable model are set out in this appendix but where such changes are being implemented this may require a further renumbering of clauses and changes to cross referencing of clauses.

- (a) Delete existing Rules 37.1 and replace with:-

“37.1 The Association shall have a Committee of Management which shall have a minimum of 7 and a maximum (including co-optees and Executive Committee Members) of 15 persons. There shall be not more than [insert number] Executive Committee Members serving on the Committee at any one time.”

- (b) Add new Rule 37.2:-

“37.2 The Committee can appoint to the Committee any employees the Committee considers are suitable to the role of Executive Committee Members subject to the provisions of Rule 37.1. Executive Committee Members shall serve until removed by the Committee and shall not be subject to retiral in terms of Rule 39.1 or the provisions of Rule 43.13. Executive Committee Members can also serve on any sub-committees.”

- (c) Renumber Rule 37.2 as Rule 37.3.

- (d) Delete existing Rule 37.3 and replace with:-

“37.4 A person must be a Member and aged 18 or over to become a Committee Member, unless that person is a co-optee, an Executive Committee Member, or an appointee of The Scottish Housing Regulator. A person appointed to fill a casual vacancy must also be aged 18 or over and a Member.”

- (e) Delete existing Rule 37.4 and replace with:-

“37.5 Executive Committee Members can take part in discussions at the Committee or any sub-committees and vote at Committee and sub-committee meetings on all matters except those which directly affect the membership of the Association or the election of the Association’s Office Bearers. Executive Committee Members may not stand for election, nor be elected as one of the Office Bearers of the Committee. The presence of Executive Committee Members at Committee Meetings will not be counted when establishing whether the minimum number of Committee Members are present to allow the meeting to take place as required by Rule 48 and the presence of Executive Committee Members will not count towards the quorum for sub-committee meetings. No Committee Meetings or sub-committee meetings can take place if Executive Committee Members constitute the majority of those Committee Members present. Executive

Committee Members shall comprise a minority of the total number of Committee Members at all times.<sup>26</sup>

- (f) Renumber existing Rule 37.5, 37.6 and 37.7 respectively.
- (g) Delete existing Rule 37.6 and replace with:-  
“37.6 From 1 April 2015, the Committee shall assess annually the skills, knowledge, diversity and objectivity that it needs for its decision making and what is contributed by the Committee Members by way of annual performance reviews.”
- (h) Delete existing Rule 43.13 and replace with:-  
“43.13 After 1 April 2015, at an annual general meeting he/she has served as a Committee Member for a continuous period in excess of nine years and the Committee has not resolved to permit him/her to stand again or otherwise be nominated for re-election.”
- (i) Delete existing Rule 44.2 and replace with:-  
“44.2 he/she ceases to be a Member unless he/she is a co-optee in terms of Rule 42.1 or Executive Committee Member or an appointee of The Scottish Housing Regulator; or
- (j) Add new Rule 44.9:  
“44.9 he/she is an Executive Committee Member whose period of office is ended in accordance with Rules 37.2; or”
- (k) Add new Rule 89.1.8  
“89.1.8 Executive Committee Member means an employee of the Association appointed as a Committee Member in accordance with Rule 37.2.”
- (l) Renumber existing Rule 89.1.8 to 89.1.22 respectively.

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<sup>26</sup> CR19

# APPENDIX 5

## Introduction

Appendix 5 highlights changes which are required to the standard charitable model to implement model rules for Associations that are subsidiaries. The changes to the text of the standard charitable model are set out in the appendix but where such changes are being implemented this may require further renumbering of clauses and changes to cross referencing of clauses.

- (a) Add to the end of existing Rule 6:-

“ and shall include the Parent.”

- (b) Add new Rules 7.5 and 7.6:-

“7.5 The Parent shall apply for a share in terms of these Rules and shall make payment of the sum of one pound to the Association’s registered office. The Parent shall then become a Member of the Association and its name and other necessary particulars will be included in the Register of Members within seven working days and shall be issued with a share to the value of one pound (“the Parent Share”) in the Association.

7.6 The Parent and the Association, together with all other organisations in the Group will document, formally and in terms that are transparent and understandable, their constitutional and financial relationships through an independence agreement or similar document. The role of the Association and its relationship with other organisations in the Group must be undertaken in a manner consistent with the Charities and Trustee Investment (Scotland) Act 2005.”

- (c) Add to the beginning of 11.1.2:-

“Except in the case of membership by the Parent, ”

- (d) Add to the beginning of 11.1.3:-

“Except in the case of membership by the Parent, ”

- (e) Add to the beginning of 11.1.4:-

“Except in the case of membership by the Parent, ”

- (f) Add to the end of Rule 15:-

“other than in respect of the Parent Share which may not be sold or transferred but which may be cancelled on the written request of the Parent.”

- (g) Add new Rule 21.1.2:-

“21.1.2 The Parent requests one in writing; or”

- (h) Renumber existing Rule 21.1.2 as 21.1.3.

- (i) Delete existing Rule 21.1.3 and replace with:-
- “21.1.3 At least four Members other than the Parent request one in writing. If there are more than 40 such Members, at least one tenth of all the Members must ask for the meeting.”
- (j) Add to Rule 22.1 after the words “sent by fax or email to every Member”:-  
“, including the Parent,”.
- (k) Delete existing Rule 22.2 and replace with:-
- “22.2 The Committee may ask the Secretary to include with the letter or send separately to Members any relevant papers or accounts. If a Member, other than the Parent, does not receive notice of a meeting or papers relating to the meeting, this will not stop the meeting going ahead as planned. If the Parent does not receive notice of a meeting or papers relating to the meeting, the meeting cannot go ahead as planned. Each communication sent to a Member by post, addressed to his or her registered address, shall be deemed to have arrived forty eight hours after being posted. Each communication sent to a Member by fax or email shall be deemed to have arrived on the day it is sent.
- (l) Add to the end of Rule 23:-
- “, other than the Parent. Failure of the Association to send notice calling the meeting to the Parent will invalidate the proceedings of that meeting.”
- (m) Delete existing Rule 24.1 and replace with:-
- “24.1 For a meeting to take place the Parent and at least seven Members must either be present at the venue or represented at the venue by a representative approved in terms of Rule 27.1. If there are more than 70 Members, at least one-tenth including the Parent must either be present or represented at the venue by a representative in terms of Rule 27.1.”
- (n) Delete existing Rule 24.2 and replace with:-
- “24.2 If the Parent is not present in person or by representative and/or not enough other Members are present in person or by representative within half an hour of the time the meeting was scheduled to start, the meeting shall be rescheduled to the same day the following week at the same time and at such place as may be fixed by the Chairperson of the meeting and announced at the meeting. There is no need to give notice to Members of the rescheduled meeting. If at that meeting there are not enough Members present in person or by representative at the scheduled starting time the meeting can still go ahead.”
- (o) Add new Rule 24.3:-
- “24.3 The Parent shall be deemed to be present in person at any general meeting if it is represented in person by an individual (who need not be a Member) who is appointed to act as such in writing signed by or on behalf of the Parent.”
- (p) Delete existing Rule 29.1 and replace with:-
- “29.1 Where a vote is by a show of hands every Member, including the Parent, present in person has one vote. Where a vote is by a poll every Member, including the



Parent, present in person or who has appointed a representative has one vote. Where an appointed proxy is present, and he advises the Chairperson, the Chairperson shall direct that the vote is by a poll.”

(q) Add new Rule 37.3:-

“37.3 The Parent shall be entitled, exercising its sole discretion at any time, with due regard to the best interests of the Association and in accordance with the independence agreement, or similar document, entered into between the Parent and the Association, to appoint and/or to remove Committee Members, and appoint replacements thereof, as it sees fit and may at its sole discretion at any time do so to allow such Committee Members appointed by the Parent to constitute a majority of the total number of Committee Members. Such appointments and removals from the Committee shall be made in writing and signed on behalf of the Parent and served on the Association and shall in each case take effect upon the date of lodgement of written notice at the Association’s registered office or such later date as may be specified in such notice.”

(r) Renumber existing Rule 37.3 to 37.7.4 respectively.

(s) Add to Rule 37.3 after the words “unless he/she is a co-optee”:-

“an appointee of the Parent”.

(t) Add to Rule 39.1 after the words “to seven or more, all Committee Members” and before “must retire” on the second line and after the words “Members” and before “or the nearest” on the fourth line:-

“except in the case of those appointed by the Parent”.

(u) Add to the beginning of Rule 44.4 and 44.5:-

“except in the case of a Committee Member appointed by the Parent,”

(v) Add new Rule 44.9:-

“44.9 he/she is a Committee Member appointed by the Parent and the Parent subsequently removes him/her from the Committee.”

(w) Add to Rule 48 after the words “present” and before the words “for the meeting to take place” on the last line:-

“including, where Committee Members have been appointed by the Parent, at least one such appointee (unless all such appointees have presented apologies in writing in advance of the meeting)”.

(x) Add to Rule 50 after the words “the Committee Member” and before the words “to receive” on the second last line:-

“(other than any Committee Member appointed by the Parent)”

(y) Add to Rule 56.1 after the words “all Committee Members” and before the words “within three working” on the third line:-

“and to the Parent”

(z) Add to Rule 57 after the words “If a Committee Member” and before the words “does not receive” on the first line:-

“(other than any Committee Member appointed by the Parent)”

(aa) Delete existing Rule 88.1 and replace with:-

“88.1 Any changes to these Rules shall require prior written consent signed by the Parent and, subject to such consent, these Rules can be changed or deleted and new Rules can be introduced if:”

(bb) Add new Rule 89.1.15:-

“89.1.15 “Parent” means [#];”

(cc) Renumber existing Rule 89.1.15 to 89.1.22 respectively.

# SIGNATURE OF COMMITTEE MEMBERS

Date \_\_\_\_\_

1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

4. \_\_\_\_\_ Members

5. \_\_\_\_\_

6. \_\_\_\_\_

7. \_\_\_\_\_

\_\_\_\_\_ Secretary

[INDUSTRIAL AND PROVIDENT SOCIETIES ACT 1965][CO-OPERATIVE AND COMMUNITY BENEFIT SOCIETIES AND CREDIT UNIONS ACT 1965]

Registration Number \_\_\_\_\_ R

Limited has today been registered under

\_\_\_\_\_ the [Industrial and Provident Societies Act 1965][Co-operative and Community Benefit Societies and Credit Unions Act 1965].

Date \_\_\_\_\_